## **Cabinet**



Title of Report:	Revenues Collection Performance and Write-Offs				
Report No:	CAB/FH/16/010				
Report to and date:	Cabinet		10 February 2016		
Portfolio holder:	Stephen Edwards Portfolio Holder for Resources and Performance Telephone: 07711 457657 Email: <a href="mailto:stephen.edwards@forest-heath.gov.uk">stephen.edwards@forest-heath.gov.uk</a>				
Lead officer:	Jo Howlett Acting Head of Resources and Performance Telephone: 01284 757264 Email: joanne.howlett@westsuffolk.gov.uk				
Purpose of report:	To consider the current revenue collection performance and to consider writing off outstanding debts, as detailed in the exempt appendices.				
Recommendation:	The write-off of the amounts detailed in the exempt appendices to this report be approved, as follows:  1. Exempt Appendix 1: Business Rates totalling £13,643.47.				
Key Decision:  (Check the appropriate box and delete all those that do not apply.)	Is this a Key Decision and, if so, under which definition? Yes, it is a Key Decision - □ No, it is not a Key Decision - ⊠				
<b>48 hours</b> and cannot be	be actioned ι	until <b>five cle</b>	Il usually be published within ar working days of the date sed. This item is included on the		
Resour consul		esources and ensulted with	rship Team and the Portfolio Holder for rces and Performance have been ted with on the proposed write-offs.		
		ee paragraph	ragraphs 2.1 and 2.2		
Implications:  Are there any financia If yes, please give deta Are there any staffing	ails implications	• See	See paragraphs 3.1 to 3.3		
If yes, please give details					

Are there any <b>ICT</b> implications? If yes, please give details		Yes □ No ⊠		
Are there any <b>legal and/or policy</b> implications? If yes, please give details		Yes ⋈ No □  The recovery procedures followed have been previously agreed; writing off uncollectable debt allows staff to focus recovery action on debt which is recoverable.		
Are there any <b>equality</b> implications? If yes, please give details		<ul> <li>Yes ⋈ No □</li> <li>The application of predetermined recovery procedures ensures that everybody is treated consistently.</li> <li>Failure to collect any debt impacts on either the levels of service provision or the levels of charges.</li> <li>All available remedies are used to recover the debt before write off is considered.</li> <li>The provision of services by the Council applies to everyone in the area.</li> </ul>		
Risk/opportunity assessment:		(potential hazards or opportunities affecting corporate, service or project objectives)		
Risk area	Inherent level of risk (before controls)	Controls	Residual risk (after controls)	
Debts are written off which could have been collected.	Low/Medium/ High*  Medium	Extensive recovery procedures are in place to ensure that all possible mechanisms are exhausted before a debt is written off.	Low/Medium/ High* Low	
Ward(s) affected:		All wards will be affected		
Background papers: (all background papers are to be published on the website and a link included)		None		
Documents attached:		1. Exempt – Appendix 1 - Business Rates £13,643.47		

## 1. Key issues and reasons for recommendation(s)

- 1.1 The Revenues Section collects outstanding debts in accordance with either statutory guidelines or Council agreed procedures.
- 1.2 When all these procedures have been exhausted the outstanding debt is written off using the delegated authority of the Head of Resources and Performance for debts up to £2,499.99 or by Cabinet for debts over £2,500.00.
- 1.3 It is best practice to monitor the recovery procedures for outstanding debts regularly and, when appropriate, write off irrecoverable debts.
- 1.4 Provision for irrecoverable debts is included both in the Collection Fund and the General Fund and writing off debts that are known to be irrecoverable ensures that staff are focussed on achieving good collection levels in respect of the recoverable debt.

## 2. Alternative options

- 2.1 The Council currently uses the services of the ARP Enforcement Agency to assist in the collection of business rates and Council Tax and also has on line tracing facilities. It is not considered appropriate to pass the debts on to another agency.
- 2.2 It should be noted that in the event that a written-off debt become recoverable, the amount is written back on, and enforcement procedures are re-established. This might happen, for example, if someone has gone away with no trace, and then they are unexpectedly 'found' again, through whatever route.

## 3. Financial implications and collection performance

- 3.1 Provision is made in the accounts for non recovery but the total amounts to be written off are as follows with full details shown in Exempt Appendix 1.
- 3.2 As at 31 December 2015, the total National Non Domestic Rates (NNDR) billed by Anglia Revenues Partnership on behalf of Forest Heath District Council (as the billing Authority) is £22.59m per annum. The collection rate as at 31 December 2015 was 82.20% against a profiled target of 81.74%
- 3.3 As at 31 December 2015, the total Council Tax billed by Anglia Revenues Partnership on behalf of Forest Heath District Council (includes the County, Police and Parish precept elements) is just over £26m per annum. The collection rate as at 31 December 2015 was 83.57% against a profiled target of 82.52%.